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Letter of Agreement between Heartland Environmental Associates, Inc. & Blue River  
Environmental and Restoration to provide services.

**Project Name:** Waste Tire Removal/Disposal (Gary, IN)

**Job Site Address:**

1000 N. Clark Rd.  
Gary, IN 46406

**Product and Services:** Environmental Consulting Services & Environmental Oversight  
and Removal Services

**Subcontracted Amount:** \$15,000

**Dates of Service:** To be determined upon Blue River Environmental and Restoration  
being awarded the contract

Regards,

A handwritten signature in blue ink that reads "Nivas Vijay (PEN)".

Nivas Vijayaraghavan  
Principal  
Heartland Environmental Associates, Inc.